

EXPECTING THE UNEXPECTED: A GLOBAL FINANCIAL CRISIS (GFC) PART 2 – CRASH AND RECESSION

- The crisis reaches fever-pitch: major institutions face insolvency
- Extreme volatility across all markets: September to November '08
- Widespread recession to Nov 9th 2009
- GFC lesson's 2 & 3 learned: cash is king in turmoil and so is flexibility, protecting investor's downside where necessary and capitalising on opportunities where possible

The Global Financial Crisis was a rare confluence of poorly understood risks, panic, and broad institutional failures. Following the Great Depression in 1930s, many lessons were to be re-learned. For the First State Diversified Growth Fund it has given fund manager Andrew Harman and his team the opportunity to analyse such rare and broad asset price shocks and use these insights to model similar events on the portfolio to help prepare and protect it for the future.

The previous article touched on the liquidity crisis ensnaring financial institutions and markets in the year up to July '08. To the dismay of many, it was about to get much worse.

September '08 bought with it the eye of the storm as the cascading effect of the credit crunch started to bear very real victims in the press. Freddie Mac and Fannie Mae kicked-off proceedings with the US Treasury pointing out that, because they were responsible for underwriting half of all outstanding US mortgages, they were 'too big to fail'. This rationale would be repeatedly underpinning many of the bailouts that would follow.

The Lehman Brothers bankruptcy on September 15th came next and was probably one of the highest profile scalps of the GFC. It proved to be a key mistake: the notion that any size of bank would be allowed to fail sent shockwaves across the financial system and the drawbridges up. Credit conditions instantly tightened in the interest of self-preservation.

It was the pinnacle of the crisis across markets and beginning of a global recession that would last years. The S&P 500 finally reached its lowest point on March 9th 2009, and it would cost the global economy trillions.

For investors the shocks across asset classes were wide and deep, leaving almost no safe havens during this time. The notion of 'cash is king' could not have rung more true; it's a core lesson for Andrew Harman. Cash not only protects investors during these sorts of shocks, it enables the fund manager to review whether the market panic has gone too far and there's opportunities available in assets trading below 'fair-value'. What has followed has been one of the longest and strongest bull-runs in history; investors who had the cash to buy in the trough profited well for their clients.

It also points to another important feature of the Fund: it has total flexibility to move across asset classes in order to meet its twin objectives of steady capital growth and downside protection.

The team analyse the need for broad switches to the asset mix every six months in their Neutral Asset Allocation (NAA) process, aiming to find the strongest 'beta' across markets and diversify portfolio risk across assets and geographies. This mix is then potentially adjusted at the margin in their weekly Dynamic Asset Allocation (DAA) review to maximise the 'alpha' generated in the short-term.

The current NAA mix demonstrates the rationale for the broad blend across the portfolio.

Equities make up around 35%, up from the previous NAA review, as the team perceive better earnings and tailwind tax-cuts in the US and stronger earnings growth in Europe. This allocation to equities is needed, they feel, to generate the inflation plus 4% gross target, but caution remains: profits are being returned to shareholders rather than invested and there are concerns over

where Brexit will take the UK, the build-up of leverage in China, and protectionism as Trump fuels a multi-lateral trade war.

Within credit - around 10% of the Fund - the team see no value in high yield, but the portfolio does hold positions in EM credit as carry seems attractive amid stronger global trade and commodity prices. As such the team has kept its allocation to local currency EM (and 5% in commodities) and only slightly reduced the hard-currency EM bonds to reduce the risk allocation due to price volatility.

In the rates market, DM bonds seem under pressure as the inflection point from a multi-decade long bull-run appears to have passed and investors see stronger inflation in the system. To the last point, inflation-linked bonds do offer value however, with the team adding a further 8% to the portfolio. In total, government bonds make up around 40%.

As the GFC demonstrated, maximum flexibility is a smart tool; equities and credit were nightmarish for investors during this time. If we see an oncoming disaster of similar magnitude there isn't a benchmark or requirement that ties the portfolio to minimum percentages of assets. This is why we believe we are 'investing with purpose'.

[For a more detailed and transparent look at the portfolio's current asset allocation, including notes and NAA and DAA rationale through its history, please visit our DGF Navigator.](#)

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